

Conference Name: MBP 2026 Tokyo International Conference on Management & Business Practices, 14-15 April
Conference Dates: 14-Apr- 2026 to 15-Apr- 2026
Conference Venue: TKP Ichigaya Conference Center, Building 2F, 8 Ichigaya Hachiman-cho, Shinjuku-ku, Tokyo 162-0844
Appears in: PEOPLE: International Journal of Social Sciences (ISSN 2454-5899)
Publication year: 2026

Francis Gaudreaul, 2026

Volume 2026, pp. 385-386

DOI- <https://doi.org/10.20319/icssh.2026.385386>

This paper can be cited as Gaudreaul, F. (2026). *Beyond East Asia: Embedded Autonomy and Developmental Patrimonialism in Rwanda* Francis Gaudreault. MBP 2026 Tokyo International Conference on Management & Business Practices, 14-15 April. Proceedings of Social Science and Humanities Research Association (SSHRA), 2026, 385-386

BEYOND EAST ASIA: EMBEDDED AUTONOMY AND DEVELOPMENTAL PATRIMONIALISM IN RWANDA

FRANCIS GAUDREAULT

Francis Gaudreaul

*Department of Defense and Security, Rabdan Academy and Zayed Military University, Abu
Dhabi, UAE*

francis.gaudreault.1@gmail.com

Abstract

This study investigates Rwanda's adaptation of the East Asian developmental state model, specifically the concept of "embedded autonomy" in public-private relations. Using a single-case design with 66 elite interviews and archival analysis, the research reveals how Rwanda utilizes political insulation and strategic coordination with military-linked conglomerates to drive growth. The findings show that Rwanda "Africanizes" the model through centralized rent management and party-statal, serving as functional substitutes for a weak private sector. While challenging the East Asian exclusivity of the model, the study cautions that Rwanda's specific post-genocide settlement may limit the replicability of this hybrid framework in different contexts.

Keywords:

Public-Private Relationship, Developmental State, Political Economy, Public Administration, Africa, Rwanda